

CAPITALAND ASCOTT REAL ESTATE INVESTMENT TRUST

(a real estate investment trust constituted on 19 January 2006 under the laws of the Republic of Singapore)

MANAGED BY

CAPITALAND ASCOTT TRUST **MANAGEMENT LIMITED**

CAPITALAND ASCOTT BUSINESS TRUST

(a business trust constituted on 9 September 2019 under the laws of the Republic of Singapore)

MANAGED BY

CAPITALAND ASCOTT BUSINESS TRUST MANAGEMENT PTE. LTD.

ANNOUNCEMENT

CHANGES TO COMPOSITION OF BOARD AND AUDIT AND RISK COMMITTEE

CapitaLand Ascott Trust Management Limited (the "REIT Manager"), the manager of CapitaLand Ascott Real Estate Investment Trust, and CapitaLand Ascott Business Trust Management Pte. Ltd. (the "BT Trustee-Manager", and together with the REIT Manager, the "Company"), the trustee-manager of CapitaLand Ascott Business Trust, wish to announce the following changes to the composition of the Board¹ and the Audit and Risk Committee ("ARC"):

- (1) the cessation of Mr Sim Juat Quee Michael Gabriel as a Non-Executive Independent Director and Chairman of ARC with effect from 31 August 2025; and
- the appointment of Mr Max Loh Khum Whai, an existing Non-Executive Independent Director, (2) as Chairman of the ARC with effect from 1 September 2025.

The information required to be disclosed under Rule 704(7) of the Listing Manual of the Singapore Exchange Securities Trading Limited ("SGX-ST"), in relation to the cessation of Mr Sim Juat Quee Michael Gabriel is provided to the SGX-ST in the accompanying announcement.

The Board would like to extend its deep appreciation to Mr Sim Juat Quee Michael Gabriel for his exemplary stewardship of the ARC, and for his invaluable contributions to the Company and CapitaLand Ascott Trust.

¹ "Board" and "Board Committees (which includes ARC)" shall refer to the Board and Board Committees of each of REIT Manager and BT Trustee-Manager

COMPOSITION OF BOARD AND BOARD COMMITTEES

Following the above changes, the composition of the Board and the Board Committees with effect from 1 September 2025 is as follows:

Board of Directors

Mr Lui Chong Chee Chairman, Non-Executive Independent Director

Ms Teo Joo Ling, Serena Chief Executive Officer, Executive Non-Independent

Director

Mr Max Loh Khum Whai
Non-Executive Independent Director
Mr Chia Kim Huat
Non-Executive Independent Director
Ms Deborah Lee Siew Yin
Non-Executive Independent Director
Ms Beh Siew Kim
Non-Executive Non-Independent Director
Mr Yeo Chin Fu Ervin
Non-Executive Non-Independent Director

Audit and Risk Committee

Mr Max Loh Khum Whai Chairman
Mr Chia Kim Huat Member
Ms Deborah Lee Siew Yin Member

Executive Committee²

Ms Beh Siew KimChairmanMs Teo Joo Ling, SerenaMemberMr Yeo Chin Fu ErvinMember

Nominating and Remuneration

Committee²

Mr Lui Chong Chee Chairman
Ms Deborah Lee Siew Yin Member
Mr Chia Kim Huat Member

By Order of the Board

CapitaLand Ascott Trust Management Limited

(Company Registration No. 200516209Z) As manager of CapitaLand Ascott REIT

CapitaLand Ascott Business Trust Management Pte. Ltd.

(Company Registration No. 201925299R)

As trustee-manager of CapitaLand Ascott Business Trust

Hon Wei Seng Lee Wei Hsiung Company Secretaries 29 August 2025

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² No change.

IMPORTANT NOTICE

The value of stapled securities in CapitaLand Ascott Trust ("Stapled Securities") and the income derived from them may fall as well as rise. Stapled Securities are not obligations of, deposits in, or guaranteed by CapitaLand Ascott Trust Management Limited, as manager of CapitaLand Ascott Real Estate Investment Trust (the "REIT Manager"), CapitaLand Ascott Business Trust Management Pte. Ltd., as trustee-manager of CapitaLand Ascott Business Trust (the "BT Trustee-Manager", together with the REIT Manager, the "Managers"), or any of its affiliates. An investment in Stapled Securities is subject to investment risks, including the possible loss of the principal amount invested.

Investors have no right to request the Managers to redeem their Stapled Securities while the Stapled Securities are listed. It is intended that Stapled Securityholders may only deal in their Stapled Securities through trading on Singapore Exchange Securities Trading Limited (the "SGX-ST"). Listing of the Stapled Securities on the SGX-ST does not guarantee a liquid market for the Stapled Securities.

This document is for information only and does not constitute an invitation or offer to acquire, purchase or subscribe for the Stapled Securities. The past performance of CapitaLand Ascott Trust is not necessarily indicative of the future performance of CapitaLand Ascott Trust.