## CapitaLand Ascott Trust CapitaLand Investment and CLI REITs Corporate Day 2023, Bangkok

Cap/taLand

Ascott Trust

November 2023

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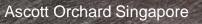
**05** Looking Ahead

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Appendix: (i) 3Q 2023 Key Market Updates (ii) Others

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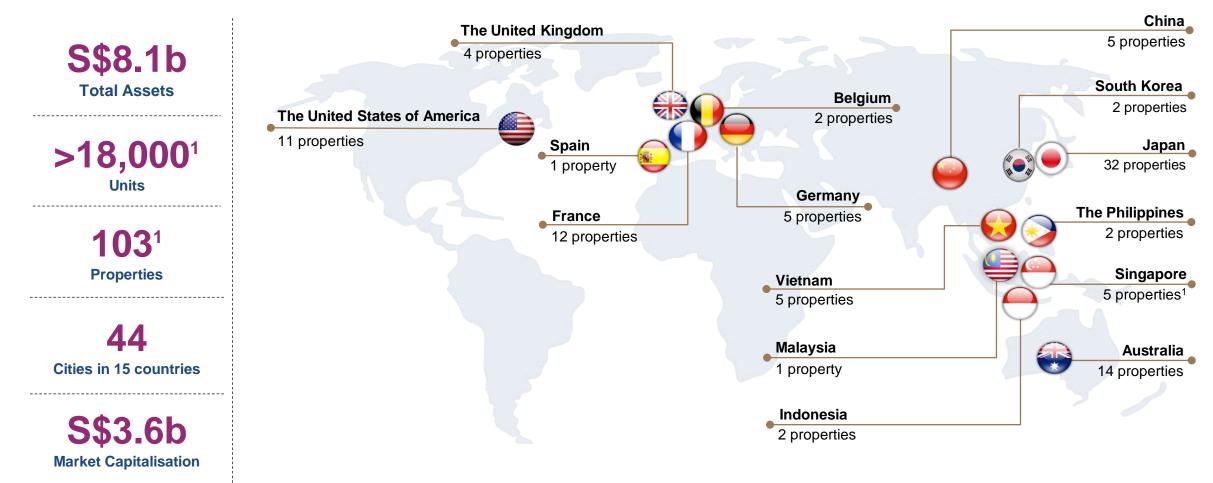
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## Largest Lodging Trust in Asia Pacific

Constituent of FTSE EPRA Nareit Global Developed Index

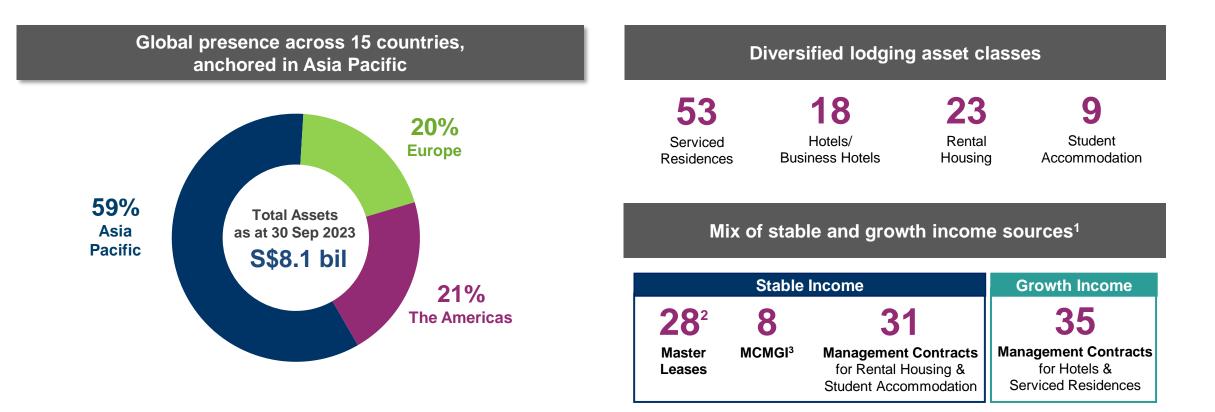


Notes: Above as at/for period ended 30 Sep 2023

1. Including Somerset Liang Court Singapore which is currently under development.

## **Marrying Stability with Growth**

Diversified portfolio with balanced mix of income streams



Notes: Above are as at 30 Sep 2023 unless otherwise stated

- 1. Excludes Somerset Liang Court Singapore which is currently under development
- 2. Includes Eslead College Gate Kindaimae, a student accommodation property in Japan
- 3. Management contracts with minimum guaranteed income

## **Commitment to Sustainability & Corporate Governance**

Aligned with CapitaLand Investment's 2030 Sustainability Master Plan (SMP)

	Accolades &	Awards		
iEdge-00B APAC Yield Focus Green REIT Index iEdge-0CBC Singapore Low 3 cons	Sector Leader d - Hotel) for ecutive years 021, 2022 & 2023Ranked Singapore Gover Transparency 2021, 2022 & 	rnance and y Index & 2023	Best Investor Relations – Gold Singapore Corporate Awards 2022 REITs and Business Trusts	Best Annual Report Best ESG Materiality Reporting IR Magazine Awards – SEA 2022 Mid-cap category
CLAS Sustainability R	enort 2022	Sus	tainable Finance	
Key environmental targets in a	lignment with SMP		mil in sustainable financi	ing to date, including.
		First ho	spitality trust in Singapore to	secure a green loan in Jan 2021
<b>Reduce by 2030</b> (using 2019 as a base year)	CLAS' performance	<ul> <li>First ho</li> </ul>	spitality trust globally to issue	•
<ul> <li>Reduce by 2030 (using 2019 as a base year)</li> <li>Carbon emissions intensity by 72%</li> </ul>	CLAS' performance	<ul> <li>First ho Apr 202</li> </ul>	spitality trust globally to issue	e a sustainability-linked bond (SLB) in
-	CLAS' performance 6.5% in 2022 <sup>2</sup>	<ul> <li>First ho Apr 202</li> <li>Partner</li> </ul>	spitality trust globally to issue	secure a green loan in Jan 2021 e a sustainability-linked bond (SLB) in poration to launch its first SLB in the
Carbon emissions intensity by 72%	CLAS' performance 6.5% in 2022 <sup>2</sup> 11.6% in 2022 <sup>2</sup>	<ul> <li>First ho Apr 202</li> <li>Partner hospital</li> </ul>	spitality trust globally to issue 22 ed International Finance Cor lity sector in Nov 2022	e a sustainability-linked bond (SLB) in
<ul> <li>Carbon emissions intensity by 72%</li> <li>Energy consumption intensity by 15%</li> <li>Water consumption intensity by 15%</li> </ul>	CLAS' performance 6.5% in 2022 <sup>2</sup> 11.6% in 2022 <sup>2</sup>	<ul> <li>First ho Apr 202</li> <li>Partner hospital</li> </ul>	spitality trust globally to issue 22 ed International Finance Corp	e a sustainability-linked bond (SLB) in
<ul> <li>Carbon emissions intensity by 72%</li> <li>Energy consumption intensity by 15%</li> </ul>	CLAS' performance 6.5% in 2022 <sup>2</sup> 11.6% in 2022 <sup>2</sup>	<ul> <li>First ho Apr 202</li> <li>Partner hospital</li> <li>Corr</li> </ul>	spitality trust globally to issue 22 ed International Finance Cor lity sector in Nov 2022	e a sustainability-linked bond (SLB) in poration to launch its first SLB in the

### Notes:

- 1. Limited assurance on the CLAS Sustainability Report 2022, selected Global Reporting Initiative Sustainability Reporting Standards disclosures and SLBs' key performance indicators, performed in accordance with International Standard on Assurance Engagement 3000 Assurance Engagements other than Audits or Reviews of Historical Financial Information (ISAE 3000)
- 2. Excludes new properties which are in operation for less than 12 months, properties undergoing asset enhancement programmes and third-party operated properties

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lyf one-north Singapore

## 9M 2023 Gross Profit Rose 23% Y-o-Y

Revenue growth outpaced increases in operating and financing costs



### Notes:

- 1. The combination with Ascendas Hospitality Trust (A-HTRUST) was completed on 31 Dec 2019 and the 2019 pro forma figures include the performance of the A-HTRUST portfolio
- 2. Management contracts with minimum guaranteed income

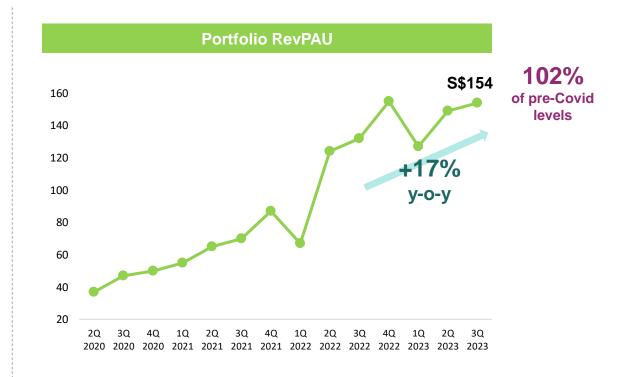
## 3Q 2023 Portfolio RevPAU Grew 17% Y-o-Y

Demand for lodging remained healthy, lifting RevPAU above pre-Covid levels



### Growth Income: Contributed 44% of 3Q 2023 gross profit

- Demand for lodging continued to be healthy, with portfolio RevPAU reaching 102% of pre-Covid 3Q 2019 pro forma RevPAU<sup>1</sup>
  - Portfolio RevPAU grew 17% y-o-y and 3% quarter-on-quarter (q-o-q)
  - Average daily rates (ADR) remained above pre-Covid levels
  - Average portfolio occupancy picked up from 75% in 2Q 2023 to 77% in 3Q 2023
- Key markets Japan, Australia and USA showed the strongest q-o-q growth, with RevPAU reaching 117%, 113%, and 110% of pre-Covid same-store<sup>2</sup> pro forma RevPAU<sup>1</sup> levels respectively
- Singapore and UK continued to exceed pre-Covid RevPAU levels
- China and Vietnam performance continued to improve, with same-store RevPAU at 80% and 84%<sup>3</sup> of same-store<sup>2</sup> 3Q 2019 levels respectively



Notes: Revenue per available unit of properties under management contracts and MCMGI, excludes master leases, rental housing and student accommodation

- 1. The combination with A-HTRUST was completed on 31 Dec 2019 and the 2019 pro forma figures include the performance of the A-HTRUST portfolio
- 2. Same-store RevPAU excludes properties that were divested from 2019 to 2022
- 3. Excluding Somerset Central TD Hai Phong City which was acquired in Nov 2022

## **Resilience from Stable Income Sources**

Delivering income resilience through market cycles, with upside potential in a strong market

	<ul> <li>Master lease gross profit rose 20% y-o-y due to contributions from 2 new properties and higher variable rent</li> </ul>	Lease expiry for master leases <sup>3</sup> (as at 30 Sep 2023)				
Master	<ul> <li>All 7 French master leases due in 2023 have been renewed in Oct 2023;</li> <li>1 Australia master lease pending finalisation</li> </ul>	All 7 French master leases have been renewed				
leases	<ul> <li>4 of the new 12-year French master leases will commence from 1 Dec 2023 and the remaining 3 will commence from 1 Jan 2024</li> <li>Total rent for all 7 master leases in FY 2024 projected to be c.28% higher under renewed French master lease rent structure<sup>2</sup></li> </ul>	19%     58%       14%     8%       5%     3%       2023     2024       2025     2026       2027 & beyon				
Longer- stay properties	<ul> <li>Occupancy of the rental housing properties remained stable at &gt;95%</li> <li>Gross profit for student accommodation properties increased y-o-y mainly due to contribution from Standard at Columbia, which was completed on 30 Jun 2023 and began receiving students from Aug 2023</li> </ul>	All European properties demonstrated stror performance, with 3Q 2023 RevPAU at >110% of pre-Covid levels				

#### Notes:

- 1. Stable income sources include master leases, MCMGI, rental housing and student accommodation
- 2. Please refer to pages 12-13 for more information on the new master leases
- 3. Percentage of gross rental income for master leases expiring at respective years over the total gross rental income for all master leases

## **Renewal of French Master Lease Agreements**

Fixed rent under the new rent structure provides income resilience, and variable rent enables properties to capture upside from travel recovery

	Existing French Ma	aster Lease Agreements	Renewed French Master Lease Agreements			
	The ag	ggregate of	Higher of			
	Fixed Rent (EUR'000)	Variable Rent (as a % of total revenue)	Fixed Rent (EUR'000)	Variable Rent (as a % of total revenue)		
			Effective 1 Dec 2023			
Citadines Austerlitz Paris	327	-	217 26%			
Citadines République Paris	1,022	-	754 33%			
Citadines Montparnasse Paris	965	-	721 33%			
Citadines Antigone Montpellier	290	10.35%	339	20% <sup>(1)</sup>		
			Effective 1 Jan 2024			
La Clef Louvre Paris	850	10.35%	1,060 32%			
Citadines Presqu'île Lyon	530	10.35%	669 28%			
Citadines Place d'Italie Paris	1,130	10.35%	1,422 31%			

- The fixed rent under the renewed French master lease agreements is indexed to the French commercial lease index, and will be automatically increased or decreased accordingly each year
- CLAS and the lessee will co-share the FF&E capital expenditure

### Note:

(1) Citadines Antigone Montpellier's variable rent is 17% pre-renovation and 20% after completion of renovation which is estimated to be in 2027

### **Renewal of French Master Lease Agreements**

Total rent for all 7 master leases in FY 2024 projected to be c.28% higher under the new structure

	New Rent (FY 2024) EUR ('mil)	Existing Rent (FY 2022) EUR ('mil)	Rent Increase EUR ('mil)	Rent Increase %
Effective 1 Dec 2023				
Citadines Austerlitz Paris	0.5 <sup>(1)</sup>	0.4	0.1	<b>33%</b> <sup>(8)</sup>
Citadines République Paris	1.1 <sup>(2)</sup>	0.9	0.2	<b>26%</b> <sup>(8)</sup>
Citadines Montparnasse Paris	1.0 <sup>(3)</sup>	0.8	0.2	<b>24%</b> <sup>(8)</sup>
Citadines Antigone Montpellier	0.6 <sup>(4)</sup>	0.6	<0.1	1%(8)
Effective 1 Jan 2024				
La Clef Louvre Paris	2.1 <sup>(5)</sup>	1.5	0.6	40%
Citadines Presqu'île Lyon	1.1 <sup>(6)</sup>	0.9	0.2	<b>22%</b>
Citadines Place d'Italie Paris	2.4(7)	1.8	0.6	<b>3</b> 3%
Total	8.8	6.9	1.9	<b>28%</b>

### An independent consultant, HVS, was engaged to assess the prevailing market rent for each of the properties

 The rent to revenue ratio under the renewed French master lease agreements are in line with the range of the market rent to revenue ratio of between 15% and 36%

### Notes:

- (1) Based on the higher of 26% of revenue for FY 2024 (as per HVS' report) and fixed rent of EUR 0.2 mil
- (2) Based on the higher of 33% of revenue for FY 2024 (as per HVS' report) and fixed rent of EUR 0.8 mil
- (3) Based on the higher of 33% of revenue for FY 2024 (as per HVS' report) and fixed rent of EUR 0.7 mil
- (4) Based on the higher of 17% of revenue for FY 2024 (as per HVS' report) and fixed rent of EUR 0.3 mil

(5) Based on the higher of 32% of revenue for FY 2024 (as per HVS' report) and fixed rent of EUR 1.1 mil
(6) Based on the higher of 28% of revenue for FY 2024 (as per HVS' report) and fixed rent of EUR 0.7 mil
(7) Based on the higher of 31% of revenue for FY 2024 (as per HVS' report) and fixed rent of EUR 1.4 mil
(8) As per announcement dated 5 Oct 2023; figures may not tie due to rounding

## 3Q 2023 RevPAU Performance of CLAS' Key Markets

Y-o-Y growth across all key markets; majority performing above pre-Covid RevPAU levels

		3Q 2023	3Q 2022	% Change	% of 3Q 2019 same- store <i>pro forma</i> RevPAU <sup>1</sup>
Management Contracts with Minimum Guara	nteed Income (M	CMGI)			
Singapore <sup>2</sup>	S\$	406	-	n.m.	n.m.
United Kingdom	GBP	168	148	<b>1</b> 4%	110%
Management Contracts					
Australia	AUD	152	129	<b>1</b> 8%	113%
China	RMB	304	278	▲ 9%	80%
Japan	JPY	13,804	4,633	<b>1</b> 98%	117%
Singapore <sup>3</sup>	S\$	214	178	▲ 20%	126%
USA	USD	233	209	<b>▲</b> 12%	110%
Vietnam <sup>4</sup>	VND	1,411 <sup>5</sup>	1,158	<b>▲</b> 22%	84%

Notes: RevPAU relates to properties under management contracts and MCMGI, excludes master leases, rental housing and student accommodation

- 1. 3Q 2019 same-store pro forma RevPAU includes the A-HTRUST portfolio and excludes properties that were divested from 2019 to 2022
- 2. The master lease for Ascott Orchard Singapore was converted to MCMGI from Dec 2022
- 3. Only pertains to Citadines Mount Sophia Singapore, excludes Riverside Hotel Robertson Quay which was reclassified from master lease to management contract in 3Q 2021, and lyf one-north Singapore which commenced operations in phases from Nov 2021
- 4. RevPAU for Vietnam is stated in thousands
- 5. Excluding Somerset Central TD Hai Phong City which was acquired in Nov 2022

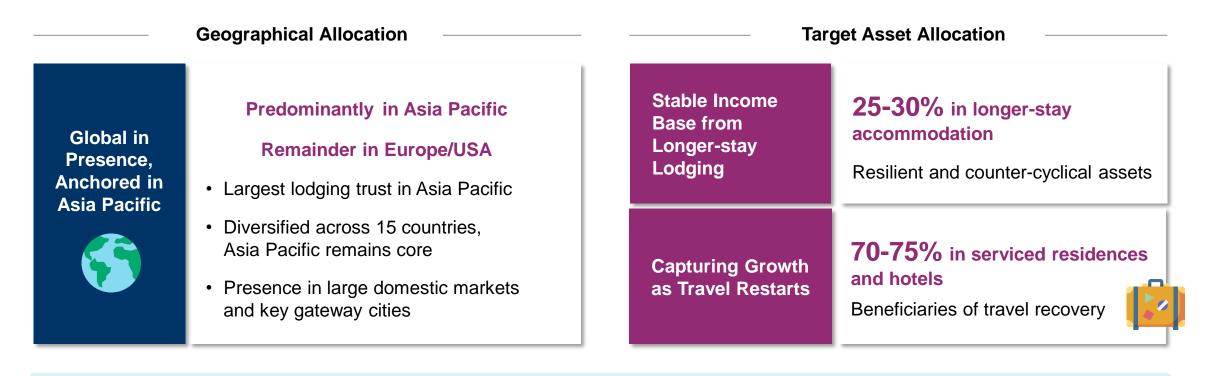
# Portfolio Strategy & Updates



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## **CapitaLand Ascott Trust's Positioning**

Committed to delivering sustainable returns to Stapled Securityholders



Backed by strong sponsor, The Ascott Limited, one of the leading international lodging owner-operators

## **Investment & Portfolio Reconstitution Strategy**

With its healthy financial position, CLAS has the flexibility to reconstitute and enhance its portfolio to drive sustainable returns



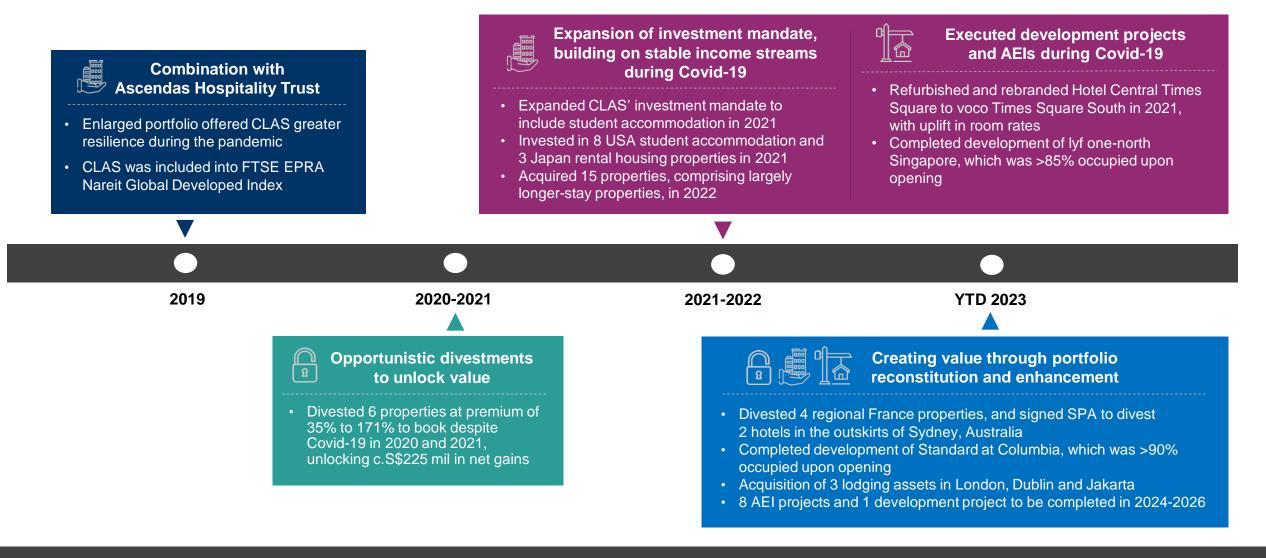
- Stable income base: Target to increase asset allocation in longer-stay accommodation to 25-30% in the medium term
- > Including the acquisitions announced year-to-date, c.19% of CLAS' portfolio value<sup>1</sup> is currently in longer-stay accommodation
- Capturing growth: Pursuing suitable acquisition, asset enhancement and development opportunities

Note:

1. Portfolio value is based on property valuations as at 31 Dec 2022, value of acquisitions announced or completed up to 30 Sep 2023

## **Track Record in Managing the Portfolio Through Market Cycles**

Over the years, CLAS has demonstrated the ability to enhance and strengthen the portfolio



## **Divestment of Mature Properties in France and Australia**

In line with CLAS' active portfolio reconstitution strategy; recycling capital into more optimal uses









- Completed divestment of 4 properties in regional France for EUR 44.4 mil (S\$64.7 mil) in Sep 2023
- Divested at premium of 63% above properties' book value and exit yield<sup>1</sup> of about 4%
- Net proceeds of EUR 34.1 mil (c.S\$49.7 mil)
- Unlocked net gain of EUR 1.2 mil (c.S\$1.8 mil)
- Part of the proceeds will be used to partially finance the acquisition of three lodging assets in London, Dublin and Jakarta





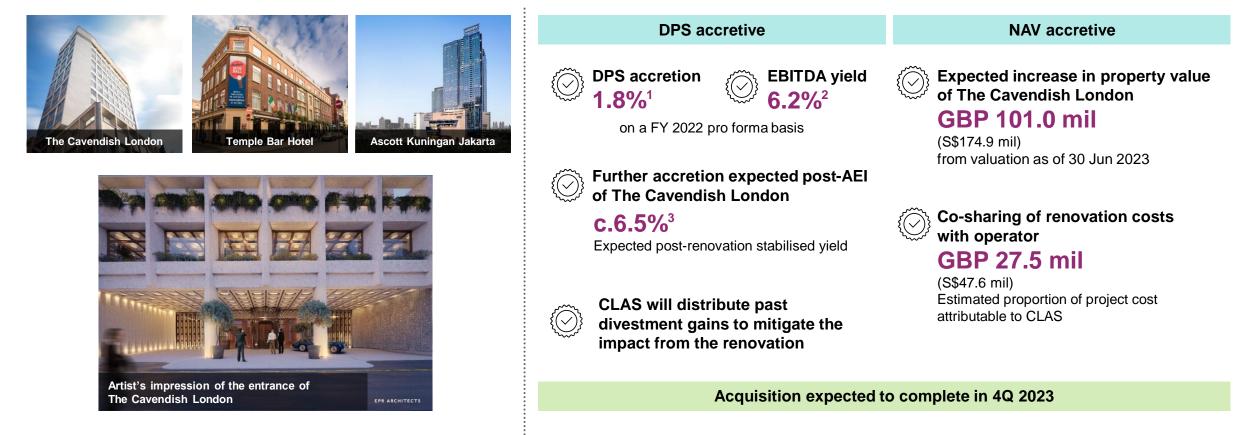
- Entry into sale and purchase agreement to divest 2 properties in Sydney, Australia for AUD 109.0 mil (S\$95.6 mil)
- Divesting at premium of 5% above properties' book value and exit yield<sup>1</sup> of 4.4%
- Net proceeds of AUD 98.0 mil (\$\$85.9 mil)
- Unlocking net gain of AUD 14.2 mil (\$\$12.4 mil)
- Divestment of Courtyard by Marriott Sydney North-Ryde and Novotel Sydney Paramatta is expected to be completed in 1Q 2024 and 3Q 2024 respectively
- Proceeds will be redeployed into more optimal uses such as but not limited to paying down debt and funding AEIs

Notes: Based on exchange rate of EUR 1 = S\$1.4568 and AUD 1 = S\$0.87683

1. Exit yield is computed based on FY 2022 Earnings Before Interest, Taxes, Depreciation and Amortisation

## Acquisition of S\$530.8 mil<sup>1</sup> in Lodging Assets

Stapled Securityholder approval obtained for the acquisition of 3 properties in the key capital cities of London, Dublin and Jakarta

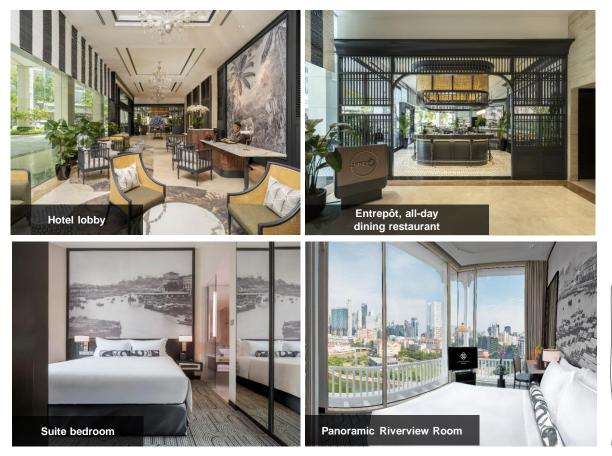


Notes:

- 1. The effects of the renovations of The Cavendish London and Temple Bar Hotel and the costs of financing the Milestone Payments are not taken into account in determining the pro forma financial effects, as the Milestone Payments will be made only when 70% of the renovations of The Cavendish London and Temple Bar Hotel are completed.
- 2. Excluding the Milestone Payments which are to be made only when 70% of the renovations of The Cavendish London and Temple Bar Hotel are completed. Including the Milestone Payments, the EBITDA yield is 5.1% on a FY 2022 pro forma basis.
- 3. Based on stabilised EBITDA before FF&E reserves in year 2027/28 over The Cavendish London's agreed property value (GBP 215.0 mil (c.S\$372.3 mil), estimated capitalised costs (GBP 3.8 mil (c.S\$6.6 mil)), and estimated proportion of project cost attributable to CLAS (GBP 27.5 mil (c.S\$47.6 mil)). Such EBITDA figures are from the HVS valuation on a stabilised basis. The property's EBITDA yield is 4.1% on a FY 2022 pro forma basis.

## **Asset Enhancement Initiative – The Robertson House**

Rebranding and refurbishment of Riverside Hotel Robertson Quay into a luxury hotel



- Formerly the Riverside Hotel Robertson Quay, the hotel was rebranded as The Robertson House by The Crest Collection, a luxury brand managed by The Ascott Limited in Oct 2023
- The property is undergoing a phased renovation, which started in Mar 2023 and is expected to complete in 1Q 2024
- Scope of works include the refurbishment of guest rooms, lobby, restaurant, gym, function rooms and executive lounge, and other M&E works
- The uplift in performance post-renovation is expected to **enhance the property's profitability and valuation**

The Robertson House by The Crest Collection takes its name from its prime location in Robertson Quay. Situated along the historical Singapore River, the refurbished 336-room hotel was conceptualised by Ascott's in-house design team and exudes stately and old-world colonial charm that harks back to the days of Singapore as a bustling entrepôt trade hub.

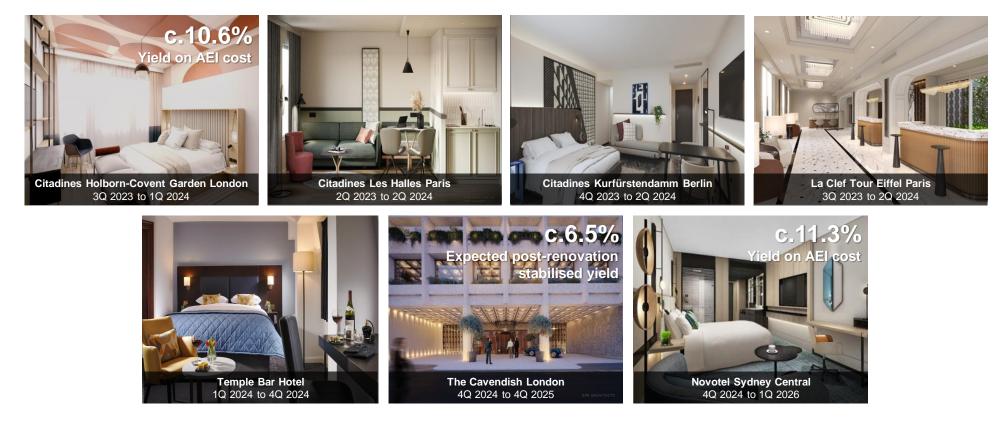
From design inspirations to curated dining options including an all-day dining restaurant and speakeasy bar, The Robertson House offers guests an experience that is both bespoke and nostalgic. A club lounge designed as the 1823 Reading Room allows guests to gather over meaningful conversations, while exclusive partnerships with local purveyors ensure a hint of the locale across every touchpoint of each stay.

## **Other Asset Enhancement Initiatives**

Uplifting the value and profitability of properties in prime locations of key gateway cities

Pipeline of asset enhancement projects to unlock organic growth potential and drive higher returns

- Capital expenditure to be partially funded by master lessee / operator
- CLAS' contribution expected to be funded by proceeds from the EFR in Aug 2023, divestment proceeds, debt facilities and/or cash generated from properties



Note: Images are artist's impressions (except for Temple Bar Hotel which is an image of an existing room) and timelines of the asset enhancement initiatives are subject to change

## **Development Projects**

Rejuvenating the portfolio with new, differentiated offerings

### Standard at Columbia, South Carolina, USA



- 678-bed freehold student accommodation
- Temporary certificate of occupancy was obtained on 30 Jun 2023 and property started receiving students for AY 2023-2024 in Aug 2023
- Strong occupancy of >90%

### Somerset Liang Court Singapore

- 192-unit Somerset serviced residence with hotel licence in the popular riverfront lifestyle and entertainment Clarke Quay precinct
- Substructure works are ongoing and targeted to complete in 2024
- Development expected to complete in 2H 2025



Note: Expected opening date and property details for Somerset Liang Court Singapore are subject to change

## Capital & Risk Management

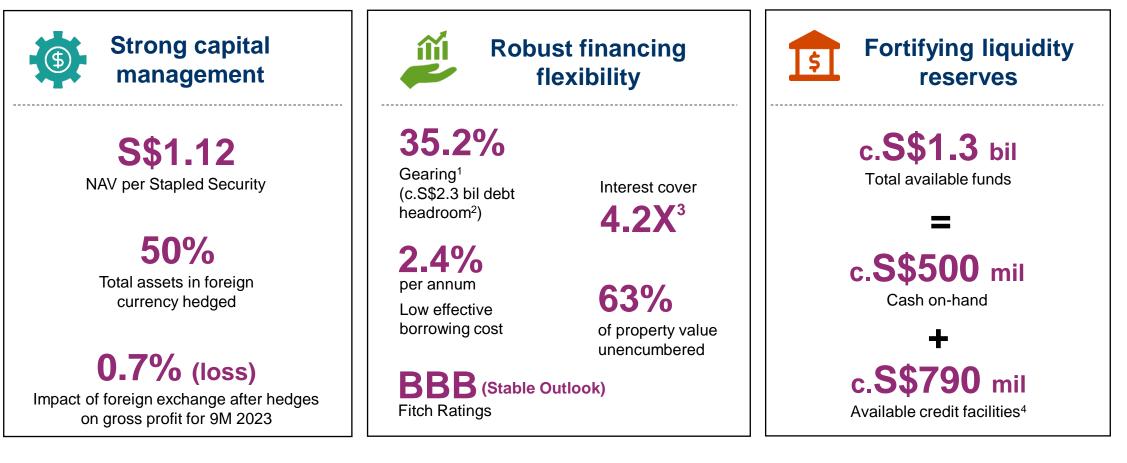
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## **Capital Management**

Strong financial capacity and healthy liquidity position

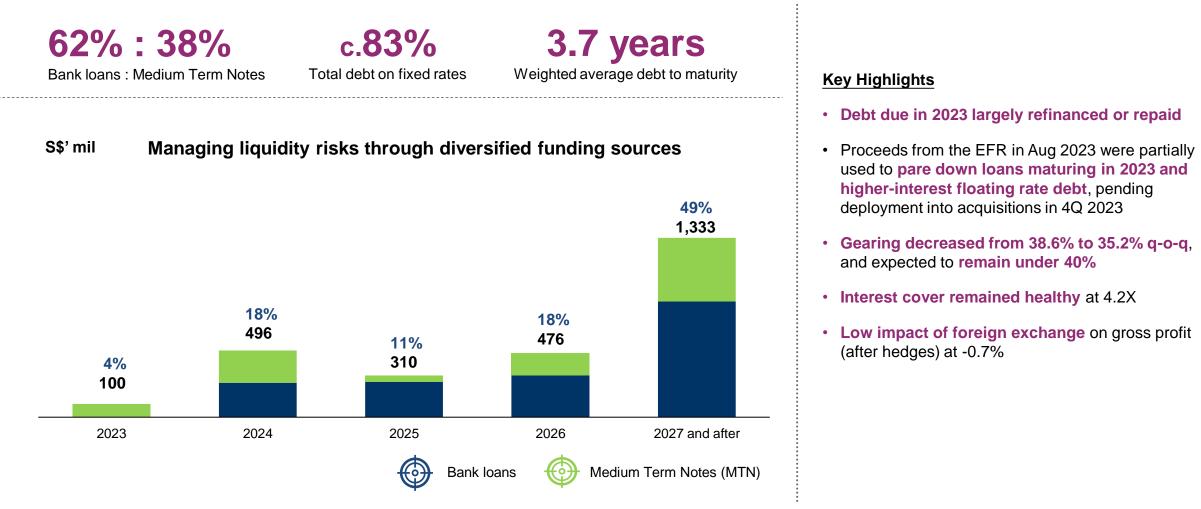


Notes: Above as at/for period ended 30 Sep 2023

- 1. The ratio of net debt to net assets for CapitaLand Ascott REIT Group and CapitaLand Ascott Business Trust Group is 59.2% and 16.8% respectively; the ratio for CLAS is 52.4%
- 2. Refers to the amount of additional debt before reaching aggregate leverage of 50%; based on an aggregate leverage limit of 45%, the debt headroom is c.S\$1.4 bil
- 3. Computed based on trailing 12 months from Oct 2022 to Sep 2023
- 4. Balances as at 30 Sep 2023; includes committed credit facilities amounting to approximately S\$358 mil

## **Capital Management**

Well-staggered debt maturity profile and diversified funding sources





## Well-balanced and Resilient Portfolio to Deliver Returns

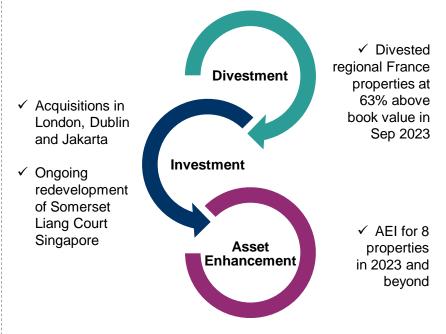
Underpinned by healthy financial position, with uplift coming from value creation initiatives

### **Resilient portfolio:** Marrying stability with growth

- CLAS' portfolio of growth and stable income assets offer resilience amidst macroeconomic uncertainties and global geopolitical tensions
- CLAS' properties are mainly located in key gateway cities or manufacturing hubs which are supported by corporate and leisure demand drivers
- Revenue growth has outpaced higher operating and financing costs

### Value creation: Portfolio reconstitution and enhancement

- Acquisitions and AEIs are expected to offer the next wave of uplift, beyond the travel recovery
- Divestments improve CLAS' portfolio quality and yield, and offer greater financial flexibility



### Prudent capital management: Healthy financial position

- Healthy financial position with a low effective borrowing cost of 2.4% and high proportion of debt on fixed rates of 83% as at 30 Sep 2023
- Gearing and property valuations are expected to remain healthy, supported by active portfolio reconstitution and positive operating performance
- CLAS is well-positioned to navigate the higher-for-longer interest rate environment



Citadines Connect Sydney Airport



## Appendix: 3Q 2023 Key Market Updates

La Clef Louvre Paris

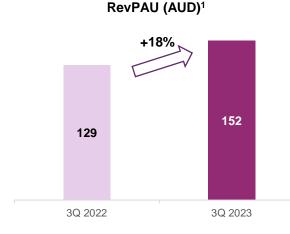




### Demand from all segments, boosted by sporting events in 3Q 2023

### 12% of total assets:

5 serviced residences (SRs) under master leases; 7 hotels and 2 SRs under management contracts



### Management Contracts - SRs & Hotels

- 3Q 2023 RevPAU was 18% higher y-o-y at AUD 152, exceeding 3Q 2019 pro forma RevPAU<sup>2</sup> by 13%, due to improved occupancy y-o-y from both SRs and hotels
- 3Q 2023 RevPAU was a sequential growth from 2Q 2023 when RevPAU was 5% above pre-Covid levels; significant uplift from large-scale sporting events such as the FIFA Women's World Cup held across Australia and the AFL Grand Final in Melbourne
- Domestic travellers continued to drive the performance, with a healthy level of short-stay demand from both corporate and leisure segments; international bookings continued to return to the SRs

 Positive outlook for 4Q 2023 with demand from FIT travellers expected during the summer season;
 conferences and several smaller scale events are also expected to drive corporate bookings

### Master Leases – SRs

- 3Q 2023 revenue from master leases was 18% higher y-o-y, mainly due to contribution from Quest Cannon Hill which was acquired in Nov 2022
- Corporate demand remained the main contributor in 3Q 2023, supplemented by demand from sporting events, such as the FIFA Women's World Cup and National Rugby League
- Properties continue to collect fixed rent (with annual indexation), providing stable income to the portfolio

### Notes:

1. Pertains to the hotels and serviced residences under management contracts only

2. The combination with A-HTRUST was completed on 31 Dec 2019 and the 2019 pro forma RevPAU includes the performance of the A-HTRUST properties

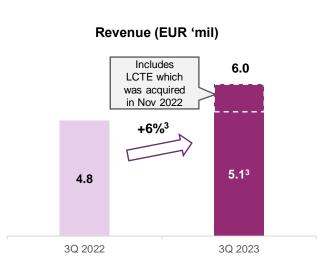


### Performance anchored by long stays with uplift from short stays during the summer

RevPAU (RMB)	the back of <b>higher ADR y-o-y</b> following the easing of Covid-19 restrictions in early 2023	
		<ul> <li>International demand has picked up and is</li> </ul>
+9%	<ul> <li>Long stays continued to be the primary source of demand at CLAS' China properties; the average length of stay was c.6 months in 3Q 2023</li> </ul>	expected to improve further, as airline capacity to and from China increases progressively
278	<ul> <li>Demand for short stays rose in 3Q 2023, mainly due to an increase in leisure travel during the summer holidays and Golden Week; concerts, exhibitions and events also drove</li> </ul>	
3Q 2022 3Q 2023	corporate and leisure bookings	

## France

Leisure demand and contribution from La Clef Tour Eiffel Paris boosted performance; outlook remains positive



### **8%** of total assets: **12** SRs under master leases<sup>1</sup>

- **3Q 2023 revenue<sup>2</sup> increased 25% y-o-y** mainly due to contribution from La Clef Tour Eiffel Paris (LCTE) which was acquired in Nov 2022 and higher variable rent at the other properties; excluding LCTE, 3Q 2023 revenue **increased 6% y-o-y**
- Operational performance of the properties surpassed 3Q 2019 pre-Covid levels on higher ADRs, while average occupancy remained healthy
- Demand was mainly driven by leisure bookings during the summer holidays, with uplift from events such as the Rugby World Cup and Fashion Week in Sep 2023
- Outlook for 4Q 2023 remains positive, with forward bookings from both corporate and leisure segments

- All 7 French master leases due in 2023 have been renewed in Oct 2023
  - 4 of the new 12-year French master leases will commence from 1 Dec 2023 and the remaining 3 will commence from 1 Jan 2024
  - Total rent in FY 2024 projected to be c.28% higher under the renewed rent structure
- Citadines Les Halles Paris and LCTE are currently undergoing refurbishment
  - The renovation capex for both properties are largely borne by the master lessees; the properties will remain operational and continue to receive rent during the refurbishment
- Divestment of 4 mature properties in regional France was completed in Sep 2023, at premium of 63% above book value and exit yield<sup>4</sup> of c.4%

### Notes:

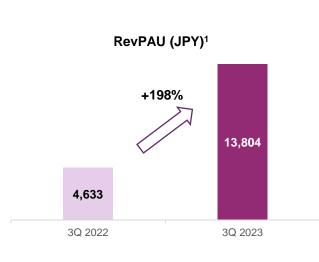
- 1. As at 30 Sep 2023; excludes Citadines Castellane Marseille, Citadines Prado Chanot Marseille, Citadines City Centre Lille and Citadines Croisette Cannes which were divested in Sep 2023
- 2. Includes the contribution from the above-mentioned four properties which were divested
- 3. Excludes LCTE which was acquired in Nov 2022
- 4. Exit yield is computed based on FY 2022 Earnings Before Interest, Taxes, Depreciation and Amortisation



### Strong international leisure demand in the summer season; outlook is robust

**17%** of total assets: **3** hotels and **1** student accommodation under master lease;

**3** SRs, **2** hotels and **23** rental housing under management contracts



### Management Contracts – SRs

- 3Q 2023 RevPAU was 198% higher y-o-y at JPY 13,804, exceeding 3Q 2019 same-store RevPAU<sup>2</sup> by 17%, a sequential growth from 2Q 2023 when RevPAU was 9% above pre-Covid levels
- The Tokyo properties led the strong performance with ADR at >20% above pre-Covid levels
- The strong performance in 3Q 2023 was driven primarily by international leisure travellers during the summer holiday season
- In the last quarter of the year / autumn travel season, outlook is positive as demand from the leisure visitor segment is expected to be robust, from both international and domestic sources; more visitors from China are also expected during this period

### Management Contracts – Rental Housing

- In 3Q 2023, the rental housing portfolio continued to offer stable income with an average occupancy of >95%; first full quarter of income contribution from the two turnkey properties acquired in Apr 2023 and May 2023 respectively
- One more turnkey acquisition in Fukuoka is expected to complete in 2024

### Master Leases – Hotels & Student Accommodation

- Received variable rent in addition to fixed rent
   at two hotels
- Received fixed rent at the remaining hotel and the student accommodation property in Osaka

#### Notes:

<sup>1.</sup> Pertains to the serviced residences under management contracts only; excludes rental housing properties and Hotel WBF Kitasemba East and Hotel WBF Kitasemba West which are temporarily closed

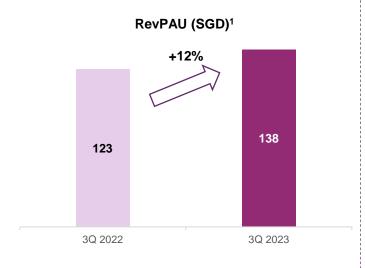
<sup>2.</sup> Excluding Somerset Azabu East Tokyo which was divested in Dec 2020

## Singapore

### Healthy performance driven by international visitors and boosted by city-wide events

**18%** of total assets: **2** SRs and **1** hotel under management contracts;

**1** SR under management contract with minimum guaranteed income (MCMGI); **1** SR under development



### Management Contracts – SRs & Hotel

- 3Q 2023 RevPAU was 12% higher y-o-y at S\$138; on a same-store basis, 3Q 2023 RevPAU for Citadines Mount Sophia Singapore was 26% higher than 3Q 2019 same-store RevPAU<sup>2</sup>, attributed primarily to higher ADR
- Performance was driven mainly by corporate transient demand arising from several MICE and city-wide events held in the quarter, such as the F1 Grand Prix in Sep 2023
- RHRQ has undergone phased renovation since Mar 2023, and was launched as The Robertson House in Oct 2023 under The Crest Collection, a luxury brand managed by The Ascott Limited, with works expected to fully complete in 1Q 2024; the uplift in performance post-renovation is expected to enhance the property's profitability and valuation

 Outlook for 4Q 2023 remains positive; guest mix will comprise more leisure transient international travellers, with peak demand during the year-end Christmas to New Year period

### MCMGI – SR

- In 3Q 2023, Ascott Orchard Singapore's (AOS) RevPAU was 134% of pre-Covid levels
- AOS saw increased demand from the corporate transient segment in the quarter, boosted by MICE events; corporate long stays continue to be the mainstay

### Notes:

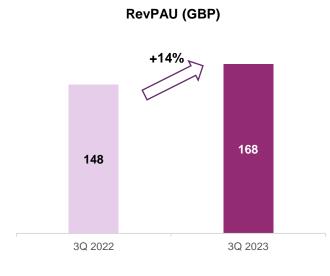
2. Excluding Somerset Liang Court Singapore which was divested in Jul 2020

<sup>1.</sup> Pertains to the hotels and serviced residences under management contracts only; excludes AOS which was under a master lease arrangement previously, and converted to MCMGI from Dec 2022 onwards

## United Kingdom

Positive performance across all properties driven by international leisure demand during summer

7% of total assets: 4 SRs under management contracts with minimum guaranteed income (MCMGI)



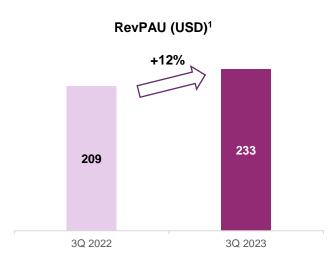
- 3Q 2023 RevPAU was 14% higher y-o-y at GBP 168, 10% higher than pre-Covid levels in 3Q 2019
- Leisure demand during the summer holidays, as well as demand from groups and corporates, drove the recovery with ADR surpassing pre-Covid levels by >20%
- Several city-wide events such as the London Design Festival provided additional uplift in 3Q 2023
- Outlook for 4Q 2023 is positive, with forward bookings supported by strong business and leisure demand, and boosted by city-wide events

- Refurbishment works at Citadines Holborn-Covent Garden London have begun; property will remain operational during the refurbishment
- All properties are under MCMGI; variable income will allow CLAS to enjoy the upside of the travel recovery while the guaranteed income continues to offer downside protection

## United States

Healthy performance from hotels; student accommodation continue to provide stable income

**22%** of total assets: **3** hotels and **8** student accommodation under management contracts



### Management Contracts – Hotels

- 3Q 2023 RevPAU increased 12% y-o-y to USD 233, exceeding 3Q 2019 RevPAU levels by 10%, a sequential growth from 2Q 2023 when RevPAU was in line with pre-Covid levels
- Healthy performance was reflected in the quarter as international guests, both leisure and corporate, continued to return to New York City
- Large-scale events such as the 78<sup>th</sup> session of the UN General Assembly (UNGA) provided a further boost to the strong corporate demand in 3Q 2023
- Outlook remains positive as the city heads into the last quarter of the year, a seasonally stronger one with the year-end holidays, corporate activity and events

### Management Contracts – Student Accommodation

- Gross profit increased y-o-y in 3Q 2023 mainly due to new contribution from Standard at Columbia, which was completed on 30 Jun 2023 and began receiving students for the academic year (AY) 2023-2024 in Aug 2023
- Average occupancy of the properties was 94% in 3Q 2023
- Rent growth for the AY is c.5.5% y-o-y<sup>2</sup>; excluding Wildwood Lubbock which is undergoing light AEI to refresh the property, rent growth is c.6.5% y-o-y<sup>2</sup>

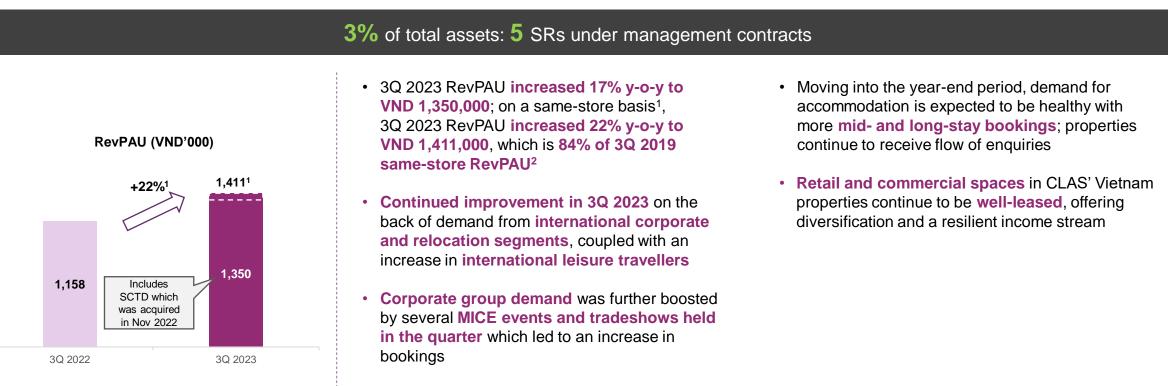
### Note:

1. Pertains to the 3 hotels and excludes the student accommodation properties

2. Excluding Standard at Columbia which began receiving students in Aug 2023



### Continued recovery as demand continues to return, further boosted by corporate events



 Long stays remained the primary source of business in 3Q 2023, and the average length of stay of CLAS' properties was c.5 months

### Notes:

- 1. Excluding Somerset Central TD Hai Phong City (SCTD) which was acquired in Nov 2022
- 2. Excluding Somerset West Lake Hanoi which was divested in Oct 2019

## Appendix: Others

Citadines on Bourke Melbourne



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### **Balanced Mix of Stable and Growth Income**

		Growth Income		
	<b>28</b> <sup>1</sup> <b>Master Leases</b> 16 leases with Sponsor	<b>8</b> Management Contracts with Minimum Guaranteed Income All Sponsor-operated	31 Management Contracts (Longer-stay: Rental Housing & Student Accommodation) All Third-party-operated	<b>35</b> Management Contracts (Serviced Residences & Hotels) 24 Sponsor-operated
Description	<ul> <li>CLAS leases property to a master lessee</li> <li>Master lessee undertakes operating performance of the property, and pays CLAS rental income</li> <li>Rent structure typically has a fixed rent component; some come with variable rent components and indexation</li> </ul>	<ul> <li>CLAS engages operator to manage property for a fee</li> <li>Revenue that CLAS receives is based on operating performance of the property</li> <li>Operator provides a minimum guaranteed net operating profit to CLAS</li> </ul>	<ul> <li>CLAS engages operator to manage property for a fee</li> <li>Revenue that CLAS receives is based on operating performance of the property</li> </ul>	<ul> <li>CLAS engages operator to manage property for a fee</li> <li>Revenue that CLAS receives is based on operating performance of the property</li> </ul>
Location and Number of Properties	France (12) Germany (5) Australia (5) Japan (4) South Korea (2)	Belgium (2) Singapore (1) Spain (1) United Kingdom (4)	Japan (23) USA (8)	Australia (9) China (5) Japan (5) Vietnam (5) Singapore (3) USA (3) Indonesia (2) Philippines (2) Malaysia (1)

Note: Above as at 30 Sep 2023 and excludes Somerset Liang Court Singapore, which is under development

1. Includes Eslead College Gate Kindaimae, a student accommodation property in Japan

## **Overview of the Acquisitions in London, Dublin and Jakarta**

Expected to contribute to earnings accretively, with EBITDA yield at 6.2%<sup>1</sup>

	M L Th	e Cavendish L	ondon	Tomplo	Bar Hotel		ingan Jakarta	Total
			Shaon	rempie		ASCOLL KUL		
Lodging Type & Number of Units		230-unit hote	9	136-u	nit hotel	185-unit serviced residence		
Address	81 Jermyn St, St. James's, London SW1Y 6JF, United Kingdom		13-17 Fleet St, Temple Bar, Dublin 2, D02 WD51, Ireland		Ciputra World 1 Jalan Prof Dr Satrio Kav. 3-5 Jakarta 12940, Indonesia			
Title	Leas	sehold estate ex 11 Nov 2158		Free	ehold	Strata titles on land with leasehold estates expiring on 19 May 2027 and extendable		
Contract Type		nagement contra num guaranteed	1		t contract with ranteed income	Management contract		
EBITDA Yield <sup>2</sup>	4.1% on a FY 2022 pro forma basis	5.0% excluding Milestone Payment and before AEI	c.6.5% post-renovation stabilised EBITDA based on HVS' projections	7.6% on a FY 2022 pro forma basis	10.8% excluding Milestone Payment	on a	.7% FY 2022 rma basis	
Valuations as of 30 Jun 2023	<u>HVS</u>		<u>Cushman</u> & Wakefield	HVS	Cushman <u>&amp; Wakefield</u>	<u>HVS</u>	Cushman & Wakefield	
	GBP 215.0 (c.S\$372.3	i	3P 215.5 mil S\$373.2 mil)	EUR 78.2 mil (c.S\$115.9 mil)	EUR 71.9 mil (c.S\$106.5 mil)	IDR 642.4 bil (c.S\$56.8 mil)	IDR 636.0 bil (c.S\$56.2 mil)	
Agreed Property Value	GBP	215.0 mil (c.S\$3	72.3 mil)	EUR70.0 mil	EUR70.0 mil (c.S\$103.7 mil)		IDR620.0 bil (c.S\$54.8 mil)	
Purchase Consideration	GBP	116.3 mil (c.S\$2	01.3mil) <sup>3</sup>	EUR70.0 mil (	c.S\$103.7 mil) <sup>4</sup>	USD40.0 mil (c.S\$52.8 mil) <sup>3</sup>		c.S\$357.8 mil

1. Excluding the Milestone Payments which are to be made only when 70% of the renovations of The Cavendish London and Temple Bar Hotel are completed. Including the Milestone Payments, the EBITDA yield is 5.1% on a FY 2022 pro forma basis.

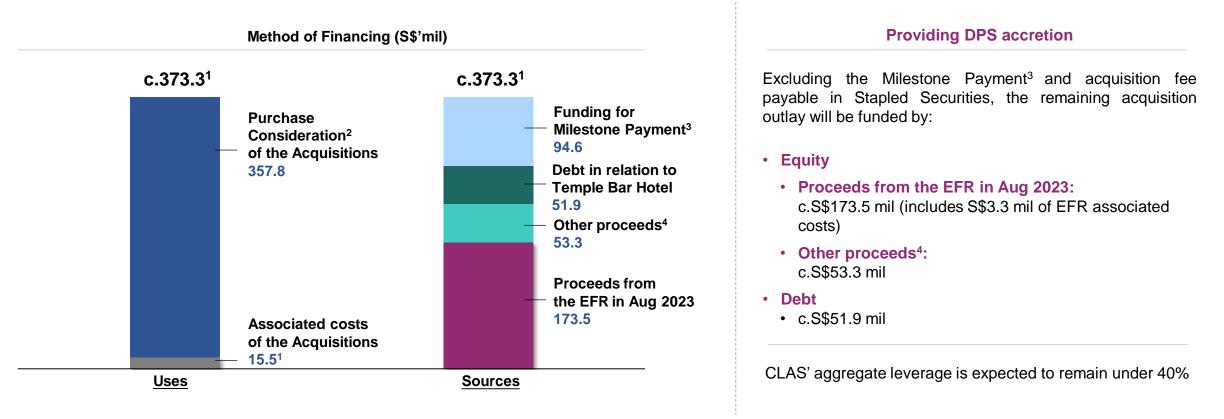
2. The earnings before interest, taxes, depreciation and amortisation (EBITDA) yield is based on Agreed Property Value and before asset enhancement initiatives, if any (unless otherwise stated).

3. Based on (i) the consolidated net asset value of the TargetCos (which takes into account the Agreed Property Values) and (ii) the assignment of shareholder's loans, and is subject to post completion adjustments.

4. Subject to the value of stock as at completion of the Temple Bar Property Acquisition and the apportionment of expenses and revenue between the Temple Bar Purchaser and the Temple Bar Vendor.

## **Financing of the Acquisitions**

Acquisitions to be funded by a combination of equity and debt



### Notes:

- 1. Excludes the acquisition fee payable in Stapled Securities of c.S\$5.3 mil.
- 2. The purchase consideration will be subject to completion adjustments.
- 3. The renovations for The Cavendish London and Temple Bar Hotel are expected to be completed by 4Q 2025 and 4Q 2024 respectively, and the Milestone Payment amounts are GBP37.0 mil (S\$64.1 mil) and EUR20.6 mil (S\$30.5 mil) respectively. The exact method of funding for the Milestone Payments will be determined closer to the time the Milestone Payments are required. Possible sources of funding are drawdown of debts, cash generated from operations or divestment proceeds.
- 4. Comprising c.S\$45.1 mil from the proceeds raised from the placement in August 2022 and c.S\$8.2 mil from divestment proceeds.