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Table of Content

01 Overview of CLAS
02 3Q 2023 Highlights
03 Key Market Updates
04 Portfolio Updates
05 Capital & Risk Management
06 Looking Ahead
Overview of CapitaLand Ascott Trust
Largest Lodging Trust in Asia Pacific
Constituent of FTSE EPRA Nareit Global Developed Index

S$8.1b Total Assets

>18,000 Units

103 Properties

44 Cities in 15 countries

S$3.6b Market Capitalisation

Notes: Above as at/for period ended 30 Sep 2023
1. Including Somerset Liang Court Singapore which is currently under development.
Marrying Stability with Growth
Diversified portfolio with balanced mix of income streams

Global presence across 15 countries, anchored in Asia Pacific

59% Asia Pacific
20% Europe
21% The Americas

Total Assets as at 30 Sep 2023
S$8.1 bil

Diversified lodging asset classes

53 Serviced Residences
18 Hotels/Business Hotels
23 Rental Housing
9 Student Accommodation

Mix of stable and growth income sources

<table>
<thead>
<tr>
<th>Stable Income</th>
<th>Growth Income</th>
</tr>
</thead>
<tbody>
<tr>
<td>28 Master Leases</td>
<td>35 Management Contracts for Hotels &amp;</td>
</tr>
<tr>
<td>8 MCMGI²</td>
<td>Serviced Residences</td>
</tr>
<tr>
<td>31 Management Contracts for Rental Housing &amp; Student Accommodation</td>
<td></td>
</tr>
</tbody>
</table>

Notes: Above are as at 30 Sep 2023 unless otherwise stated
1. Excludes Somerset Liang Court Singapore which is currently under development
2. Management contracts with minimum guaranteed income
Commitment to Sustainability & Corporate Governance
Aligned with CapitaLand Investment’s 2030 Sustainability Master Plan (SMP)

**Key environmental targets in alignment with SMP**

- **Reduce by 2030** (using 2019 as a base year)
  - **Carbon** emissions intensity by 72% in 2022
  - **Energy** consumption intensity by 15% in 2022
  - **Water** consumption intensity by 15% in 2022

- **Green certification**
  - 50% of gross floor area by 2025
  - 100% of gross floor area by 2030

**CLAS Sustainability Report 2022**
CLAS’ first externally assured report in accordance with ISAE 3000^1

**Sustainable Finance**
- Sustainability-linked Finance Framework published in 2022, with second party opinion by Moody’s ESG
- c.$560 mil in sustainable financing to date, including:
  - First hospitality trust in Singapore to secure a green loan in Jan 2021
  - First hospitality trust globally to issue a sustainability-linked bond (SLB) in Apr 2022
  - Partnered International Finance Corporation to launch its first SLB in the hospitality sector in Nov 2022

**Commitment from the Top**
- CLAS Sustainability Committee set up in 2022
- ESG targets and performance linked to remuneration of staff and management

**Notes:**
1. Limited assurance on the CLAS Sustainability Report 2022, selected Global Reporting Initiative Sustainability Reporting Standards disclosures and SLBs’ key performance indicators, performed in accordance with International Standard on Assurance Engagement 3000 Assurance Engagements other than Audits or Reviews of Historical Financial Information (ISAE 3000)
2. Excludes new properties which are in operation for less than 12 months, properties undergoing asset enhancement programmes and third-party operated properties
3Q 2023 Highlights
9M 2023 Gross Profit Rose 23% Y-o-Y
Revenue growth outpaced increases in operating and financing costs

3Q 2023 gross profit increased 13% year-on-year (y-o-y)

- 3Q 2023 gross profit rose to 103% of 3Q 2019 pro forma gross profit\(^1\)
- Increase in revenue mitigated higher operating and financing costs

3.48 cents in Distribution per Stapled Security (DPS) paid for 1 Jan 2023 to 13 Aug 2023

- Advanced distribution of 0.701 cents was paid for the period 1 Jul 2023 to 13 Aug 2023
- Proceeds of the equity fund raising (EFR) in Aug 2023 are expected to be deployed expeditiously by 4Q 2023; EFR proceeds have been used to pare down higher-interest debt in the interim

Notes:
1. The combination with Ascendas Hospitality Trust (A-HTRUST) was completed on 31 Dec 2019 and the 2019 pro forma figures include the performance of the A-HTRUST portfolio
2. Management contracts with minimum guaranteed income
3Q 2023 Portfolio RevPAU Grew 17% Y-o-Y
Demand for lodging remained healthy, lifting RevPAU above pre-Covid levels

- Demand for lodging continued to be healthy, with portfolio RevPAU reaching 102% of pre-Covid 3Q 2019 pro forma RevPAU\(^1\)
  - Portfolio RevPAU grew 17% y-o-y and 3% quarter-on-quarter (q-o-q)
  - Average daily rates (ADR) remained above pre-Covid levels
  - Average portfolio occupancy picked up from 75% in 2Q 2023 to 77% in 3Q 2023
- Key markets Japan, Australia and USA showed the strongest q-o-q growth, with RevPAU reaching 117%, 113%, and 110% of pre-Covid same-store\(^2\) pro forma RevPAU\(^1\) levels respectively
- Singapore and UK continued to exceed pre-Covid RevPAU levels
- China and Vietnam performance continued to improve, with same-store RevPAU at 80% and 84%\(^3\) of same-store\(^2\) 3Q 2019 levels respectively

Notes: Revenue per available unit of properties under management contracts and MCMGI, excludes master leases, rental housing and student accommodation
1. The combination with A-HTRUST was completed on 31 Dec 2019 and the 2019 pro forma figures include the performance of the A-HTRUST portfolio
2. Same-store RevPAU excludes properties that were divested from 2019 to 2022
3. Excluding Somerset Central TD Hai Phong City which was acquired in Nov 2022

Growth Income: Contributed 44% of 3Q 2023 gross profit

Portfolio RevPAU

2Q 2020 3Q 2020 4Q 2020 1Q 2021 2Q 2021 3Q 2021 4Q 2021 1Q 2022 2Q 2022 3Q 2022 4Q 2022 1Q 2023 2Q 2023 3Q 2023

S$154 102% of pre-Covid levels
Resilience from Stable Income Sources
Delivering income resilience through market cycles, with upside potential in a strong market

Stable Income¹: Contributed 56% of 3Q 2023 gross profit

- **Master leases**
  - Master lease gross profit rose 20% y-o-y due to contributions from 2 new properties and higher variable rent
  - All 7 French master leases due in 2023 have been renewed in Oct 2023; 1 Australia master lease pending finalisation
    - 4 of the new 12-year French master leases will commence from 1 Dec 2023 and the remaining 3 will commence from 1 Jan 2024
    - Total rent for all 7 master leases in FY 2024 projected to be c.28% higher under renewed French master lease rent structure²

- **Longer-stay properties**
  - Occupancy of the rental housing properties remained stable at >95%
  - Gross profit for student accommodation properties increased y-o-y mainly due to **contribution from Standard at Columbia**, which was completed on 30 Jun 2023 and began receiving students from Aug 2023
  - Standard at Columbia was >90% occupied upon opening

Notes:
1. Stable income sources include master leases, MCMGI, rental housing and student accommodation
2. Please refer to pages 12-13 for more information on the new master leases
3. Percentage of gross rental income for master leases expiring at respective years over the total gross rental income for all master leases

---

Lease expiry for master leases³
(as at 30 Sep 2023)

<table>
<thead>
<tr>
<th>Year</th>
<th>% Expired</th>
</tr>
</thead>
<tbody>
<tr>
<td>2023</td>
<td>14%</td>
</tr>
<tr>
<td>2024</td>
<td>8%</td>
</tr>
<tr>
<td>2025</td>
<td>12%</td>
</tr>
<tr>
<td>2026</td>
<td>3%</td>
</tr>
<tr>
<td>2027 &amp; beyond</td>
<td>58%</td>
</tr>
</tbody>
</table>

- All European properties demonstrated strong performance, with 3Q 2023 RevPAU at >110% of pre-Covid levels
- Ascott Orchard Singapore continued to register ADR above pre-Covid levels
Renewal of French Master Lease Agreements

Fixed rent under the new rent structure provides income resilience, and variable rent enables properties to capture upside from travel recovery.

<table>
<thead>
<tr>
<th>Existing French Master Lease Agreements</th>
<th>Renewed French Master Lease Agreements</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>The aggregate of</strong></td>
<td><strong>Higher of</strong></td>
</tr>
<tr>
<td>Fixed Rent (EUR’000)</td>
<td>Fixed Rent (EUR’000)</td>
</tr>
<tr>
<td>Variable Rent (as a % of total revenue)</td>
<td>Variable Rent (as a % of total revenue)</td>
</tr>
<tr>
<td><strong>Effective 1 Dec 2023</strong></td>
<td><strong>Effective 1 Jan 2024</strong></td>
</tr>
<tr>
<td><strong>Citadines Austerlitz Paris</strong></td>
<td></td>
</tr>
<tr>
<td>327</td>
<td>217</td>
</tr>
<tr>
<td>-</td>
<td>26%</td>
</tr>
<tr>
<td><strong>Citadines République Paris</strong></td>
<td></td>
</tr>
<tr>
<td>1,022</td>
<td>754</td>
</tr>
<tr>
<td>-</td>
<td>33%</td>
</tr>
<tr>
<td><strong>Citadines Montparnasse Paris</strong></td>
<td></td>
</tr>
<tr>
<td>965</td>
<td>721</td>
</tr>
<tr>
<td>-</td>
<td>33%</td>
</tr>
<tr>
<td><strong>Citadines Antigone Montpellier</strong></td>
<td></td>
</tr>
<tr>
<td>290</td>
<td>339</td>
</tr>
<tr>
<td>10.35%</td>
<td>20% (1)</td>
</tr>
<tr>
<td><strong>Effective 1 Jan 2024</strong></td>
<td></td>
</tr>
<tr>
<td><strong>La Clef Louvre Paris</strong></td>
<td></td>
</tr>
<tr>
<td>850</td>
<td>1,060</td>
</tr>
<tr>
<td>10.35%</td>
<td>32%</td>
</tr>
<tr>
<td><strong>Citadines Presqu’île Lyon</strong></td>
<td></td>
</tr>
<tr>
<td>530</td>
<td>669</td>
</tr>
<tr>
<td>10.35%</td>
<td>28%</td>
</tr>
<tr>
<td><strong>Citadines Place d’Italie Paris</strong></td>
<td></td>
</tr>
<tr>
<td>1,130</td>
<td>1,422</td>
</tr>
<tr>
<td>10.35%</td>
<td>31%</td>
</tr>
</tbody>
</table>

- The fixed rent under the renewed French master lease agreements is indexed to the French commercial lease index, and will be automatically increased or decreased accordingly each year.
- CLAS and the lessee will co-share the FF&E capital expenditure.

Note:
(1) Citadines Antigone Montpellier’s variable rent is 17% pre-renovation and 20% after completion of renovation which is estimated to be in 2027.
Renewal of French Master Lease Agreements

Total rent for all 7 master leases in FY 2024 projected to be c.28% higher under the new structure

<table>
<thead>
<tr>
<th>Property</th>
<th>New Rent (FY 2024) EUR ('mil)</th>
<th>Existing Rent (FY 2022) EUR ('mil)</th>
<th>Rent Increase EUR ('mil)</th>
<th>Rent Increase %</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Effective 1 Dec 2023</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Citadines Austerlitz Paris</td>
<td>0.5(1)</td>
<td>0.4</td>
<td>0.1</td>
<td>▲ 33%(8)</td>
</tr>
<tr>
<td>Citadines République Paris</td>
<td>1.1(2)</td>
<td>0.9</td>
<td>0.2</td>
<td>▲ 26%(8)</td>
</tr>
<tr>
<td>Citadines Montparnasse Paris</td>
<td>1.0(3)</td>
<td>0.8</td>
<td>0.2</td>
<td>▲ 24%(8)</td>
</tr>
<tr>
<td>Citadines Antigone Montpellier</td>
<td>0.6(4)</td>
<td>0.6</td>
<td>&lt;0.1</td>
<td>▲ 1%(8)</td>
</tr>
<tr>
<td><strong>Effective 1 Jan 2024</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>La Cléf Louvre Paris</td>
<td>2.1(5)</td>
<td>1.5</td>
<td>0.6</td>
<td>▲ 40%</td>
</tr>
<tr>
<td>Citadines Presqu’île Lyon</td>
<td>1.1(6)</td>
<td>0.9</td>
<td>0.2</td>
<td>▲ 22%</td>
</tr>
<tr>
<td>Citadines Place d’Italie Paris</td>
<td>2.4(7)</td>
<td>1.8</td>
<td>0.6</td>
<td>▲ 33%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>8.8</td>
<td>6.9</td>
<td>1.9</td>
<td>▲ 28%</td>
</tr>
</tbody>
</table>

Notes:
(1) Based on the higher of 26% of revenue for FY 2024 (as per HVS’ report) and fixed rent of EUR 0.2 mil
(2) Based on the higher of 33% of revenue for FY 2024 (as per HVS’ report) and fixed rent of EUR 0.8 mil
(3) Based on the higher of 33% of revenue for FY 2024 (as per HVS’ report) and fixed rent of EUR 0.7 mil
(4) Based on the higher of 17% of revenue for FY 2024 (as per HVS’ report) and fixed rent of EUR 0.3 mil
(5) Based on the higher of 32% of revenue for FY 2024 (as per HVS’ report) and fixed rent of EUR 1.1 mil
(6) Based on the higher of 28% of revenue for FY 2024 (as per HVS’ report) and fixed rent of EUR 0.7 mil
(7) Based on the higher of 31% of revenue for FY 2024 (as per HVS’ report) and fixed rent of EUR 1.4 mil
(8) As per announcement dated 5 Oct 2023; figures may not tie due to rounding
## 3Q 2023 RevPAU Performance of CLAS’ Key Markets

Y-o-Y growth across all key markets; majority performing above pre-Covid RevPAU levels

<table>
<thead>
<tr>
<th>Management Contracts with Minimum Guaranteed Income (MCMGi)</th>
<th>3Q 2023</th>
<th>3Q 2022</th>
<th>% Change</th>
<th>% of 3Q 2019 same-store pro forma RevPAU¹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Singapore²</td>
<td>S$</td>
<td>406</td>
<td>-</td>
<td>n.m.</td>
</tr>
<tr>
<td>United Kingdom</td>
<td>GBP</td>
<td>168</td>
<td>148</td>
<td>▲ 14%</td>
</tr>
</tbody>
</table>

### Management Contracts

<table>
<thead>
<tr>
<th>Country</th>
<th>Currency</th>
<th>3Q 2023</th>
<th>3Q 2022</th>
<th>% Change</th>
<th>% of 3Q 2019 same-store pro forma RevPAU¹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australia</td>
<td>AUD</td>
<td>152</td>
<td>129</td>
<td>▲ 18%</td>
<td>113%</td>
</tr>
<tr>
<td>China</td>
<td>RMB</td>
<td>304</td>
<td>278</td>
<td>▲ 9%</td>
<td>80%</td>
</tr>
<tr>
<td>Japan</td>
<td>JPY</td>
<td>13,804</td>
<td>4,633</td>
<td>▲ 198%</td>
<td>117%</td>
</tr>
<tr>
<td>Singapore³</td>
<td>S$</td>
<td>214</td>
<td>178</td>
<td>▲ 20%</td>
<td>126%</td>
</tr>
<tr>
<td>USA</td>
<td>USD</td>
<td>233</td>
<td>209</td>
<td>▲ 12%</td>
<td>110%</td>
</tr>
<tr>
<td>Vietnam⁴</td>
<td>VND</td>
<td>1,411⁵</td>
<td>1,158</td>
<td>▲ 22%</td>
<td>84%</td>
</tr>
</tbody>
</table>

Notes:
- RevPAU relates to properties under management contracts and MCMGi, excludes master leases, rental housing and student accommodation
- 1. 3Q 2019 same-store pro forma RevPAU includes the A-HTRUST portfolio and excludes properties that were divested from 2019 to 2022
- 2. The master lease for Ascott Orchard Singapore was converted to MCMGi from Dec 2022
- 3. Only pertains to Citadines Mount Sophia Singapore, excludes Riverside Hotel Robertson Quay which was reclassified from master lease to management contract in 3Q 2021, and lyf one-north Singapore which commenced operations in phases from Nov 2021
- 4. RevPAU for Vietnam is stated in thousands
- 5. Excluding Somerset Central TD Hai Phong City which was acquired in Nov 2022
Australia

Demand from all segments, boosted by sporting events in 3Q 2023

12% of total assets:

5 serviced residences (SRs) under master leases; 7 hotels and 2 SRs under management contracts

Management Contracts – SRs & Hotels

- 3Q 2023 RevPAU was 18% higher y-o-y at AUD 152, exceeding 3Q 2019 pro forma RevPAU by 13%, due to improved occupancy y-o-y from both SRs and hotels
- 3Q 2023 RevPAU was a sequential growth from 2Q 2023 when RevPAU was 5% above pre-Covid levels; significant uplift from large-scale sporting events such as the FIFA Women’s World Cup held across Australia and the AFL Grand Final in Melbourne
- Domestic travellers continued to drive the performance, with a healthy level of short-stay demand from both corporate and leisure segments; international bookings continued to return to the SRs

Positive outlook for 4Q 2023 with demand from FIT travellers expected during the summer season; conferences and several smaller scale events are also expected to drive corporate bookings

Master Leases – SRs

- 3Q 2023 revenue from master leases was 18% higher y-o-y, mainly due to contribution from Quest Cannon Hill which was acquired in Nov 2022
- Corporate demand remained the main contributor in 3Q 2023, supplemented by demand from sporting events, such as the FIFA Women’s World Cup and National Rugby League
- Properties continue to collect fixed rent (with annual indexation), providing stable income to the portfolio

Notes:
1. Pertains to the hotels and serviced residences under management contracts only
2. The combination with A-HTRUST was completed on 31 Dec 2019 and the 2019 pro forma RevPAU includes the performance of the A-HTRUST properties
**China**

Performance anchored by long stays with uplift from short stays during the summer

![Graph showing RevPAU (RMB) increase](chart)

- **RevPAU (RMB)**
  - 3Q 2022: 278
  - 3Q 2023: 304
  - +9%

**4% of total assets: 5 SRs under management contracts**

- **3Q 2023** RevPAU increased **9% y-o-y** to RMB 304, which is **80% of 3Q 2019 same-store RevPAU**, on the back of higher **ADR y-o-y** following the easing of Covid-19 restrictions in early 2023.

- **Long stays** continued to be the primary source of demand at CLAS’ China properties; the average length of stay was **c.6 months** in 3Q 2023.

- **Demand for short stays** rose in 3Q 2023, mainly due to an increase in leisure travel during the summer holidays and Golden Week; **concerts, exhibitions and events** also drove corporate and leisure bookings.

- Forward bookings for 4Q 2023 reflect a **pick-up in corporate demand**, boosted by **several events and conferences**.

- International demand has picked up and is expected to improve further, as airline capacity to and from China increases progressively.

---

*Note:*
1. Excluding Somerset Xu Hui Shanghai which was divested in May 2021 and Ascott Guangzhou which was divested in Dec 2020.
Leisure demand and contribution from La Clef Tour Eiffel Paris boosted performance; outlook remains positive

8% of total assets: 12 SRs under master leases

- 3Q 2023 revenue increased 25% y-o-y mainly due to contribution from La Clef Tour Eiffel Paris (LCTE) which was acquired in Nov 2022 and higher variable rent at the other properties; excluding LCTE, 3Q 2023 revenue increased 6% y-o-y
- Operational performance of the properties surpassed 3Q 2019 pre-Covid levels on higher ADRs, while average occupancy remained healthy
- Demand was mainly driven by leisure bookings during the summer holidays, with uplift from events such as the Rugby World Cup and Fashion Week in Sep 2023
- Outlook for 4Q 2023 remains positive, with forward bookings from both corporate and leisure segments
- All 7 French master leases due in 2023 have been renewed in Oct 2023
  - 4 of the new 12-year French master leases will commence from 1 Dec 2023 and the remaining 3 will commence from 1 Jan 2024
  - Total rent in FY 2024 projected to be c.28% higher under the renewed rent structure
- Citadines Les Halles Paris and LCTE are currently undergoing refurbishment
  - The renovation capex for both properties are largely borne by the master lessees; the properties will remain operational and continue to receive rent during the refurbishment
- Divestment of 4 mature properties in regional France was completed in Sep 2023, at premium of 63% above book value and exit yield of c.4%

Notes:
1. As at 30 Sep 2023; excludes Citadines Castellane Marseille, Citadines Prado Chanot Marseille, Citadines City Centre Lille and Citadines Croisette Cannes which were divested in Sep 2023
2. Includes the contribution from the above-mentioned four properties which were divested
3. Excludes LCTE which was acquired in Nov 2022
4. Exit yield is computed based on FY 2022 Earnings Before Interest, Taxes, Depreciation and Amortisation
Japan

Strong international leisure demand in the summer season; outlook is robust

17% of total assets: 3 hotels and 1 student accommodation under master lease;
3 SRs, 2 hotels and 23 rental housing under management contracts

Management Contracts – SRs
- 3Q 2023 RevPAU was 198% higher y-o-y at JPY 13,804, exceeding 3Q 2019 same-store RevPAU by 17%, a sequential growth from 2Q 2023 when RevPAU was 9% above pre-Covid levels
- The Tokyo properties led the strong performance with ADR at >20% above pre-Covid levels
- The strong performance in 3Q 2023 was driven primarily by international leisure travellers during the summer holiday season
- In the last quarter of the year / autumn travel season, outlook is positive as demand from the leisure visitor segment is expected to be robust, from both international and domestic sources; more visitors from China are also expected during this period

Management Contracts – Rental Housing
- In 3Q 2023, the rental housing portfolio continued to offer stable income with an average occupancy of >95%; first full quarter of income contribution from the two turnkey properties acquired in Apr 2023 and May 2023 respectively
- One more turnkey acquisition in Fukuoka is expected to complete in 2024

Master Leases – Hotels & Student Accommodation
- Received variable rent in addition to fixed rent at two hotels
- Received fixed rent at the remaining hotel and the student accommodation property in Osaka

3Q 2022
4,633
3Q 2023
13,804

RevPAU (JPY)\(^1\) +198%

Notes:
1. Pertains to the serviced residences under management contracts only; excludes rental housing properties and Hotel WBF Kitasemba East and Hotel WBF Kitasemba West which are temporarily closed
2. Excluding Somerset Azabu East Tokyo which was divested in Dec 2020
Singapore

Healthy performance driven by international visitors and boosted by city-wide events

18% of total assets: 2 SRs and 1 hotel under management contracts;
1 SR under management contract with minimum guaranteed income (MCMGI); 1 SR under development

Management Contracts – SRs & Hotel
- 3Q 2023 RevPAU was 12% higher y-o-y at S$138; on a same-store basis, 3Q 2023 RevPAU for Citadines Mount Sophia Singapore was 26% higher than 3Q 2019 same-store RevPAU², attributed primarily to higher ADR
- Performance was driven mainly by corporate transient demand arising from several MICE and city-wide events held in the quarter, such as the F1 Grand Prix in Sep 2023
- RHRQ has undergone phased renovation since Mar 2023, and was launched as The Robertson House in Oct 2023 under The Crest Collection, a luxury brand managed by The Ascott Limited, with works expected to fully complete in 1Q 2024; the uplift in performance post-renovation is expected to enhance the property’s profitability and valuation

Notes:
1. Pertains to the hotels and serviced residences under management contracts only; excludes AOS which was under a master lease arrangement previously, and converted to MCMGI from Dec 2022 onwards
2. Excluding Somerset Liang Court Singapore which was divested in Jul 2020

MCMGI – SR
- In 3Q 2023, Ascott Orchard Singapore’s (AOS) RevPAU was 134% of pre-Covid levels
- AOS saw increased demand from the corporate transient segment in the quarter, boosted by MICE events; corporate long stays continue to be the mainstay

Outlook for 4Q 2023 remains positive; guest mix will comprise more leisure transient international travellers, with peak demand during the year-end Christmas to New Year period

123
138

RevPAU (SGD)³

- 3Q 2022 3Q 2023

- +12%

- 3Q 2022 3Q 2023

- 123

- 138

Healthy performance driven by international visitors and boosted by city-wide events
United Kingdom

Positive performance across all properties driven by international leisure demand during summer

7% of total assets: 4 SRs under management contracts with minimum guaranteed income (MCMGI)

- 3Q 2023 RevPAU was 14% higher y-o-y at GBP 168, 10% higher than pre-Covid levels in 3Q 2019
- Leisure demand during the summer holidays, as well as demand from groups and corporates, drove the recovery with ADR surpassing pre-Covid levels by >20%
- Several city-wide events such as the London Design Festival provided additional uplift in 3Q 2023
- Outlook for 4Q 2023 is positive, with forward bookings supported by strong business and leisure demand, and boosted by city-wide events
- Refurbishment works at Citadines Holborn-Covent Garden London have begun; property will remain operational during the refurbishment
- All properties are under MCMGI; variable income will allow CLAS to enjoy the upside of the travel recovery while the guaranteed income continues to offer downside protection
United States
Healthy performance from hotels; student accommodation continue to provide stable income

22% of total assets: 3 hotels and 8 student accommodation under management contracts

Management Contracts – Hotels

- 3Q 2023 RevPAU increased 12% y-o-y to USD 233, exceeding 3Q 2019 RevPAU levels by 10%, a sequential growth from 2Q 2023 when RevPAU was in line with pre-Covid levels
- Healthy performance was reflected in the quarter as international guests, both leisure and corporate, continued to return to New York City
- Large-scale events such as the 78th session of the UN General Assembly (UNGA) provided a further boost to the strong corporate demand in 3Q 2023
- Outlook remains positive as the city heads into the last quarter of the year, a seasonally stronger one with the year-end holidays, corporate activity and events

Management Contracts – Student Accommodation

- Gross profit increased y-o-y in 3Q 2023 mainly due to new contribution from Standard at Columbia, which was completed on 30 Jun 2023 and began receiving students for the academic year (AY) 2023-2024 in Aug 2023
- Average occupancy of the properties was 94% in 3Q 2023
- Rent growth for the AY is c.5.5% y-o-y; excluding Wildwood Lubbock which is undergoing light AEI to refresh the property, rent growth is c.6.5% y-o-y

Note:
1. Pertains to the 3 hotels and excludes the student accommodation properties
2. Excluding Standard at Columbia which began receiving students in Aug 2023

RevPAU (USD)\(^1\)

3Q 2022: 209
3Q 2023: 233
+12%
Vietnam

Continued recovery as demand continues to return, further boosted by corporate events

- 3Q 2023 RevPAU increased 17% y-o-y to VND 1,350,000; on a same-store basis, 3Q 2023 RevPAU increased 22% y-o-y to VND 1,411,000, which is 84% of 3Q 2019 same-store RevPAU.

- Continued improvement in 3Q 2023 on the back of demand from international corporate and relocation segments, coupled with an increase in international leisure travelers.

- Corporate group demand was further boosted by several MICE events and tradeshows held in the quarter which led to an increase in bookings.

- Long stays remained the primary source of business in 3Q 2023, and the average length of stay of CLAS' properties was c.5 months.

- Moving into the year-end period, demand for accommodation is expected to be healthy with more mid- and long-stay bookings; properties continue to receive flow of enquiries.

- Retail and commercial spaces in CLAS' Vietnam properties continue to be well-leased, offering diversification and a resilient income stream.

Notes:
1. Excluding Somerset Central TD Hai Phong City (SCTD) which was acquired in Nov 2022
2. Excluding Somerset West Lake Hanoi which was divested in Oct 2019
Portfolio Updates
Investment & Portfolio Reconstitution Strategy
With its healthy financial position, CLAS has the flexibility to reconstitute and enhance its portfolio to drive sustainable returns

- **Stable income base**: Target to increase asset allocation in longer-stay accommodation to 25-30% in the medium term
  - Including the acquisitions announced year-to-date, c.19% of CLAS' portfolio value is currently in longer-stay accommodation
- **Capturing growth**: Pursuing suitable acquisition, asset enhancement and development opportunities

Note:
1. Portfolio value is based on property valuations as at 31 Dec 2022, value of acquisitions announced or completed up to 30 Sep 2023
Divestment of 4 Mature Properties in France

In line with CLAS’ active portfolio reconstitution strategy to divest properties which have reached the optimal stage of their life cycles

- Completed divestment of 4 properties in regional France for EUR 44.4 mil (S$64.7 mil\(^1\)) in Sep 2023
- Divested at premium of 63% above properties’ book value and exit yield\(^2\) of about 4%
- Net proceeds of EUR 34.1 mil (c.S$49.7 mil\(^1\))
- Unlocked net gain of EUR 1.2 mil (c.S$1.8 mil\(^1\))
- Part of the proceeds will be used to partially finance the acquisition of three lodging assets in London, Dublin and Jakarta

Notes:
1. Based on exchange rate of EUR 1 = S$1.4568
2. Exit yield is computed based on FY 2022 Earnings Before Interest, Taxes, Depreciation and Amortisation
Acquisition of S$530.8 mil¹ in Lodging Assets
Stapled Securityholder approval obtained for the acquisition of 3 properties in the key capital cities of London, Dublin and Jakarta

DPS accretive

- DPS accretion 1.8%¹
  - on a FY 2022 pro forma basis

- EBITDA yield 6.2%²
  - Further accretion expected post-AEI of The Cavendish London
    - c.6.5%³
    - Expected post-renovation stabilised yield

- CLAS will distribute past divestment gains to mitigate the impact from the renovation

NAV accretive

- Expected increase in property value of The Cavendish London
  - GBP 101.0 mil
    - (£174.9 mil)
    - from valuation as of 30 Jun 2023

- Co-sharing of renovation costs with operator
  - GBP 27.5 mil
    - (£47.6 mil)
    - Estimated proportion of project cost attributable to CLAS

- Acquisition expected to complete in 4Q 2023

Notes:
1. The effects of the renovations of The Cavendish London and Temple Bar Hotel and the costs of financing the Milestone Payments are not taken into account in determining the pro forma financial effects, as the Milestone Payments will be made only when 70% of the renovations of The Cavendish London and Temple Bar Hotel are completed.
2. Excluding the Milestone Payments which are to be made only when 70% of the renovations of The Cavendish London and Temple Bar Hotel are completed. Including the Milestone Payments, the EBITDA yield is 5.1% on a FY 2022 pro forma basis.
3. Based on stabilised EBITDA before FF&E reserves in year 2027/28 over The Cavendish London’s agreed property value (GBP 215.0 mil (c. S$372.3 mil), estimated capitalised costs (GBP 3.6 mil (c. S$6.6 mil)), and estimated proportion of project cost attributable to CLAS (GBP 27.5 mil (c. S$47.6 mil)). Such EBITDA figures are from the HVS valuation on a stabilised basis. The property’s EBITDA yield is 4.1% on a FY 2022 pro forma basis.
Asset Enhancement Initiative – The Robertson House
Rebranding and refurbishment of Riverside Hotel Robertson Quay into a luxury hotel

- Formerly the Riverside Hotel Robertson Quay, the hotel was rebranded as The Robertson House by The Crest Collection, a luxury brand managed by The Ascott Limited in Oct 2023
- The property is undergoing a phased renovation, which started in Mar 2023 and is expected to complete in 1Q 2024
- Scope of works include the refurbishment of guest rooms, lobby, restaurant, gym, function rooms and executive lounge, and other M&E works
- The uplift in performance post-renovation is expected to enhance the property’s profitability and valuation

The Robertson House by The Crest Collection takes its name from its prime location in Robertson Quay. Situated along the historical Singapore River, the refurbished 336-room hotel was conceptualised by Ascott’s in-house design team and exudes stately and old-world colonial charm that harks back to the days of Singapore as a bustling entrepôt trade hub.

From design inspirations to curated dining options including an all-day dining restaurant and speakeasy bar, The Robertson House offers guests an experience that is both bespoke and nostalgic. A club lounge designed as the 1823 Reading Room allows guests to gather over meaningful conversations, while exclusive partnerships with local purveyors ensure a hint of the locale across every touchpoint of each stay.
Other Asset Enhancement Initiatives
Uplifting the value and profitability of properties in prime locations of key gateway cities

Pipeline of asset enhancement projects to unlock organic growth potential and drive higher returns

- Capital expenditure to be partially funded by master lessee/operator
- CLAS’ contribution expected to be funded by proceeds from the EFR in Aug 2023, divestment proceeds, debt facilities and/or cash generated from properties

Note: Images are artist’s impressions (except for Temple Bar Hotel which is an image of an existing room) and timelines of the asset enhancement initiatives are subject to change.
Development Projects
Rejuvenating the portfolio with new, differentiated offerings

Standard at Columbia, South Carolina, USA

- 678-bed freehold student accommodation
- Temporary certificate of occupancy was obtained on 30 Jun 2023 and property started receiving students for AY 2023-2024 in Aug 2023
- Strong occupancy of >90%

Somerset Liang Court Singapore

- 192-unit Somerset serviced residence with hotel licence in the popular riverfront lifestyle and entertainment Clarke Quay precinct
- Substructure works are ongoing and targeted to complete in 2024
- Development expected to complete in 2H 2025

Note: Expected opening date and property details for Somerset Liang Court Singapore are subject to change.
### Capital Management

**Strong financial capacity and healthy liquidity position**

<table>
<thead>
<tr>
<th>Strong capital management</th>
<th>Robust financing flexibility</th>
<th>Fortifying liquidity reserves</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>S$1.12</strong> NAV per Stapled Security</td>
<td><strong>35.2%</strong> Gearing&lt;sup&gt;1&lt;/sup&gt; (c.$2.3 bil debt headroom&lt;sup&gt;2&lt;/sup&gt;)</td>
<td><strong>c.S$1.3 bil</strong> Total available funds</td>
</tr>
<tr>
<td>50% Total assets in foreign currency hedged</td>
<td><strong>2.4%</strong> per annum Low effective borrowing cost</td>
<td>= <strong>c.S$500 mil</strong> Cash on-hand</td>
</tr>
<tr>
<td>0.7% (loss) Impact of foreign exchange after hedges on gross profit for 9M 2023</td>
<td><strong>63%</strong> of property value unencumbered</td>
<td>+ <strong>c.S$790 mil</strong> Available credit facilities&lt;sup&gt;4&lt;/sup&gt;</td>
</tr>
</tbody>
</table>

**Notes:**
1. The ratio of net debt to net assets for CapitaLand Ascott REIT Group and CapitaLand Ascott Business Trust Group is 59.2% and 16.8% respectively; the ratio for CLAS is 52.4%.
2. Refers to the amount of additional debt before reaching aggregate leverage of 50%; based on an aggregate leverage limit of 45%, the debt headroom is c.S$1.4 bil.
4. Balances as at 30 Sep 2023; includes committed credit facilities amounting to approximately S$358 mil.
Capital Management
Well-staggered debt maturity profile and diversified funding sources

62% : 38%  
Bank loans : Medium Term Notes

3.7 years  
Weighted average debt to maturity

4%  
18%  
11%  
18%  
49%

4%  
18%  
11%  
18%  
49%

100  
496  
310  
476  
1,333

2023  
2024  
2025  
2026  
2027 and after

Key Highlights

• Debt due in 2023 largely refinanced or repaid

• Proceeds from the EFR in Aug 2023 were partially used to pare down loans maturing in 2023 and higher-interest floating rate debt, pending deployment into acquisitions in 4Q 2023

• Gearing decreased from 38.6% to 35.2% q-o-q, and expected to remain under 40%

• Interest cover remained healthy at 4.2X

• Low impact of foreign exchange on gross profit (after hedges) at -0.7%

Note: Above as at 30 Sep 2023
Looking Ahead
Well-balanced and Resilient Portfolio to Deliver Returns
Underpinned by healthy financial position, with uplift coming from value creation initiatives

Resilient portfolio: Marrying stability with growth

- CLAS’ portfolio of growth and stable income assets offer resilience amidst macroeconomic uncertainties and global geopolitical tensions
- CLAS’ properties are mainly located in key gateway cities or manufacturing hubs which are supported by corporate and leisure demand drivers
- Revenue growth has outpaced higher operating and financing costs

Value creation: Portfolio reconstitution and enhancement

- Acquisitions and AEIs are expected to offer the next wave of uplift, beyond the travel recovery
- Divestments improve CLAS’ portfolio quality and yield, and offer greater financial flexibility

- Divested regional France properties at 63% above book value in Sep 2023
- Acquisitions in London, Dublin and Jakarta
- Ongoing redevelopment of Somerset Liang Court Singapore
- AEI for 8 properties in 2023 and beyond

Prudent capital management: Healthy financial position

- Healthy financial position with a low effective borrowing cost of 2.4% and high proportion of debt on fixed rates of 83% as at 30 Sep 2023
- Gearing and property valuations are expected to remain healthy, supported by active portfolio reconstitution and positive operating performance
- CLAS is well-positioned to navigate the higher-for-longer interest rate environment

• CLAS’ properties are mainly located in key gateway cities or manufacturing hubs which are supported by corporate and leisure demand drivers
• Revenue growth has outpaced higher operating and financing costs

Underpinned by healthy financial position, with uplift coming from value creation initiatives
Thank You